The following Goals, Objectives, and Strategies will be translated into a workplan for the **Steering Committee.**

Infrastructure	Objectives	Annual Performance Measure	Menu of Activities (These ideas are not all inclusive. Additional ideas are welcome.		
Goals-three years			CSCB members will be identifying items in this column for potential implementation.)		
1) The St. Clair CSCB maintains a diverse and engaged membership. Measure: By December 2023, 75% of member agencies have at least one individual who is engaged in the activities of the CSCB.	 Increase the number of member agencies by 3 by December 2023. Increase member engagement annually by 5%. Identify gaps in sectors and reduce gaps by 50% by December 2023. CSCB members perceive an increase in member engagement by December 2023. 	Member engagement will be measured by: 1) Number of member agencies increases from _73_ in December 2022 to _76_ or greater in December 31, 2023. 2) Number of individuals attending two or more CSCB meetings increase from 40 to 42 by December 31, 2023. 3) Agencies from 25% of identified gaps become CSCB members and participate in the CSCB by December31, 2023. 4) In a repeat CSCB selfassessment survey in December 2023, the number of mentions that member engagement is a strength increases and that it is a weakness decreases.	 Establish a schedule for sharing that includes rotating the responsibility of presentations through all member agencies Organizational Presentations in 2023 included: Great Start Help Me Grow, John Dingle VAMC, Dementia Alzheimer's Association of SCC, SCC CMH, Thumb Coast TV, A Beautiful Me, Lake Huron Medical Center, and Harbor Impact Ministries. Organizational Presentations in 2021 Included: Disabilities Network of Southeast Michigan, SCC Veteran's Affairs, Hunter Hospitality House, Sanborn Gratiot Memorial Homes, SCC RESA, Catholic Charities of Southeast Michigan, Offenders Success Program, Odyssey House of Port Huron, and MDHHS - SCC. Organizational Presentations in 2021 Included: Blue Water Recovery Outreach Center (BWROC), Lake Huron Medical Center and Lake Huron PHO, Odyssey House, and Blue Water Transit. Organizational Presentation in 2020 included: Lakeshore Legal Aid, Blue Water Community Action, Visiting Nurse Association / Blue Water Hospice, Blue Water Center of Independent Living. March and May's meetings were cancelled due to the Covid-19 pandemic. July and September's meetings were virtual and only one organization made a presentation. Distribute a list of engagement opportunities (i.e. events, workgroups, host a meeting, recruit a new member, committees); distribute and request all members to select at least one opportunity for an annual personal goal. Distributed the new CSCB Annual Report to all CSCB members as well as several local and state offices and professional organizations. The CSCB Annual Report is created and has been shared in 2019, 2020, 2021, 2022 and 2023. Created a "Census 2020' Ad-Hoc Committee to coordinate education, awareness and messaging for county residents to complete the census. A Homeless Shelter Ad-Hoc Committee was started in spring of 2022 and continued to meet to address the need for a shelter in SCC for men experiencing homelessness Nu		

			 ✓ 2023 New Membership included: Blue Water Allies, Dementia & Alzheimer's Association of St. Clair County, and The Salvation Army. ✓ 2022 New Membership included: Autism Systems, Economic Development Alliance of SCC, and Offender Success – Catholic Charities of Shiawassee and Genesee Counties. These new members represent people with disabilities, criminal histories and business community. ✓ 2021 New Members include: Blue Water Recovery Outreach Center, a citizen who represents Blue Water League of the Blind, Odyssey House of Port Huron, and Port Huron Police Department. Colonial Woods Christian Counseling does fill membership gap of faith-based services. These new members help to represent people with disabilities, faith-based community, and those with substance use disorders. ✓ 2020 New Members include: Colonial Woods Christian Counseling. Blue Water Recovery Outreach Center has been endorsed by the Steering Committee and will be voted on by the Full Body in January. There were two additional agencies that expressed interest in joining the CSCB, however due to the Covid-19 pandemic and shut-down, these memberships did not material. Will engage with both organizations in the near future. ✓ Due to the Covid-19 Pandemic, the SCC Office of Homeland Security / Emergency Management became a member of the Steering Committee, to increase communication and collaboration to address identified gaps and needs of county residents and businesses.
Infrastructure Goals-three years	Objectives	Annual Performance Measure	Menu of Activities (These ideas are not all inclusive. Additional ideas are welcome. CSCB members will be identifying items in this column for potential implemen
2) The Community perceives that the CSCB is a valuable asset to the community. Measure: 100 people are more knowledgeable about the CSCB by December 2023.	 Community members indicate that the CSCB is effective. Increase the number of awareness encounters with individuals in the community by 20 by December 2023. Distribute CSCB materials to 100 key stakeholders and the public by December 2023. 	 Feedback from presentations indicate that the Mission, Vision, Strategic Priorities of the CSCB are valuable. Staff/Steering committee conduct six awareness encounters by December 2023. A. Distribute the strategic plan-executive summary to 25 key stakeholders by 2023. B. Distribute strategic priority handouts to 25 CSCB members by December 2023. 	1) Develop awareness materials that may include: o a 3 minute video clip o CSCB overall handout o Create an Orientation Packet for new Directors o Recruitment materials for potential members o Handouts for each strategic priority that includes data about why issue is important ✓ Orientation Packet is updated each year, including 2023 and were distributed to several perspective members as well as any new director or CSCB appointed designee, with a focus on information about the CSCB and benefits of being a CSCB member. ✓ The CSCB website is updated with information about the CSCB, workgroups, committees, resources and events. Registration for the 2022 Housing Summit was hosted on the website as well as other valuable resources created by the CSCB: Adolescent Resource Guide, CSCB Help Card, updated Mobile Food Distribution Listing, etc Members' organizational announcements are also posted. ✓ A new CSCB Website has been created "www.cscbinfo.org" as a result of the Covid-19 pandemic and a need for a county depository of all types of covid

			resources and updated information. This website also has up to day information regarding everything that is occurring through the CSCB. Social media is utilized regularly through the CSCB Facebook page. A CSCB Facebook page has been created to share information on social media. The link is "www.facebook.com/scccscb" 2) Provide presentations for member agencies so that their staff have a greater understanding of what CSCB is doing (agency directors are provided presentation/materials for presentation). Host an annual End of the Year meeting which highlights a brief overview of the CSCB, accomplishments through the year, and progress made on the strategic goals by all workgroups and committees under the CSCB umbrella. The Annual Report was available and distributed at the End of the Year Meeting in November 2023. The Annual Reports are used as a marketing tool to increase membership in 2024. 3) Host town hall meetings on strategic priorities August 2023 the Substance Use Prevention Treatment & Recovery Workgroup hosted a virtual Town Hall to address post-covid substance use issues, current data and local resources. Venue was the CSCB Facebook page. A virtual Housing Summit was held in November of 2022 to highlight the housing crisis in SCC. This event had approximately 200 participants and sponsored by the Housing & Support Services Workgroup of the CSCB. Due to the Coviid-19 pandemic and executive orders from the state office of DHHS, there have been no gatherings however there have been recorded segments on social media talking about the CSCB website and facebook page.
Infrastructure Goals-three years	Objectives	Annual Performance Measure	Menu of Activities (These ideas are not all inclusive. Additional ideas are welcome. CSCB members will be identifying items in this column for potential implementation.)
3) Increase the number of CSCB members that indicate Focus and Direction are strengths of the CSCB. Measure: In a repeat CSCB self-assessment survey in December 2023, various questions indicate that there	1) Incorporate statements, priorities, and structure developed during strategic planning into regular operations of the CSCB. 2) Work of the CSCB is aligned with other efforts in the community such as the Community Health Assessment 3) All members feel they have a meaningful role in a workgroup or activity.	1) Members are able to state the purpose of the CSCB by using the vision and mission statements during annual reviews. 1) 100% of members agree to the principles of the CSCB as part of the annual MOU process. 2) In follow up self-assessment in 2023, a. Average rating of CSCB performance on "core functions" is above 4 on a 5 point scale.	 Structure agenda around the Strategic Priorities and Rotate order at each meeting (Self-sustainability, Education, Health & Wellness, Infrastructure) For each strategic priority, include a progress update, question/issue for input and discussion, and networking/sharing In 2022 the Steering Committee created a process to determine CSCB priorities to be supported by membership allowing organizations to apply for and secure federal American Recovery Plan Act (ARPA) money. Funding was awarded by the City of Port Huron for a men's homeless shelter. ✓ In 2023 the Substance Use Prevention Treatment & Recovery Workgroup duplicated the ARPA process to help prioritize gaps and service needs for the Opioid Settlement Funds that were being distributed to St. Clair County. This task force was created as an advisory group for the county who allocates these local funds and reports regularly to the Steering Committee with prioritized lists and needs.

is a clear focus and	b. Number of mentions that	✓ Standing agenda items on both the CSCB Steering Committee and the Full Body		
direction.	focus and direction are a	meeting agendas include the three strategic priorities and updates by each		
	strength increases and that	workgroup.		
	they are a weakness	✓ In November 2021, a new workgroup was endorsed by membership to begin in		
	decreases.	January 2022. This workgroup falls under the Health & Wellness strategic priority		
		and is the Substance Use Prevention, Treatment and Recovery Workgroup		
		2) Clearly define and communicate the different characteristics of CSCB Workgroups,		
		Associated Initiatives, and other Community Initiatives.		
		✓ As part of the End of the Year meeting a review of the CSCB structure is communicated.		
		✓ In 2023 there were two Associated Initiatives removed from the CSCB		
		Organizational Chart: Dementia &b Alzheimer's Association, - they became a		
		member of the CSCB, and Healthy Lifestyles – absorbed into the Community		
		Health Improvement Plan. There was a new groups added as an Associative		
		Initiative: Overdose Fatality Review Team.		
		✓ The different characteristics of the CSCB is also communicated whenever		
		appropriate; various meetings, discussions, recruitment, etc.		
		✓ CSCB Website and Facebook page are referred to for up to date information and		
		resources.		
		3) Include an emerging issues section on each agenda to ensure that the CSCB is able to		
		effectively respond to urgent needs or time sensitive opportunities. Have a set format that		
		includes reason being brought to CSCB as an emerging issue and the role that the CSCB		
		might play. Steering committee would review and bring issues to the CSCB full body. The		
		items listed in response to question 4 on the strategy survey (see appendix) may be the first		
		emerging issues reviewed. Key questions during review and CSCB discussion include: 1) Is		
		the issue already addressed by a CSCB Workgroup, Associated Initiative, or Community		
		Initiative? 2) Does the issue need clarification to understand before listing as an emerging		
		issue?		
		✓ On the Full Body meeting agenda is emerging issues to address anything coming		
		from the federal, state or local entities, as well as significant program changes Additionally throughout the year if a project is added, discussion occurred		
		regarding where if fits in the structure and why. ✓ 2023 was the creation of the St. Clair County Community Health Improvement		
		Plan (CHIP) which due to the overlap and involvement of the CSCB on many levels		
		The CHIP is a standing agenda item on the Full Body and Steering Committee		
		agenda.		
		✓ In April 2022 an Ad-Hoc Committee was created to address the need for a men's		
		homeless shelter. Due to a variety of issues, a temporary Warming Center was		
		created to meet the needs for the winter of 2023. The committee continues to		
		work toward the created of a permanent shelter.		
		✓ In September 2019, an Ad-Hoc Committee was formed to address the time		
		limited 2020 Census. This ad-hoc committee continued to meet in 2020, and has		

2021.

now disbanded. There has not been any additional ad-hoc committees formed in